

**Q2 2018 presentation** 



Oslo, 31 August 2018

## Highlights Q2 2018

#### Overview

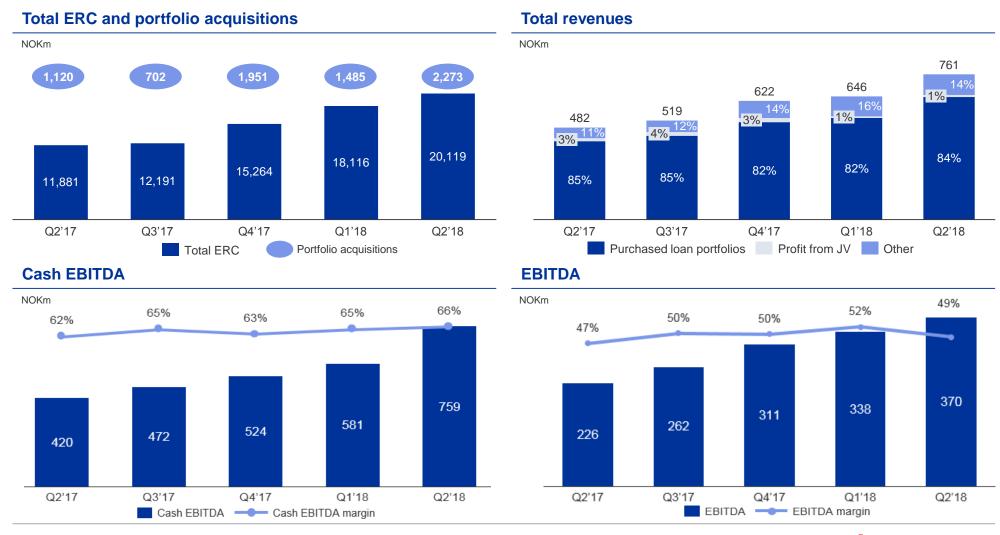
#### **Financial** developments

- All-time high gross cash collection of NOK 1,032m up 71% (NOK 604m in Q2 2017)
- Cash EBITDA increased by 81% to NOK 759m (NOK 420m in Q2 2017)
- Operating profit increased by 64% to NOK 356m (NOK 217m in Q2 2017) after record strong operations
- High portfolio acquisition volume of NOK 2.27bn, 103% increase from Q2 2017 (NOK 1.12bn)
- Increased RCF with EUR 150m and successfully placed EUR 200m bond in Q2
- Solid investment capacity of NOK 2.1bn plus monthly cash flow

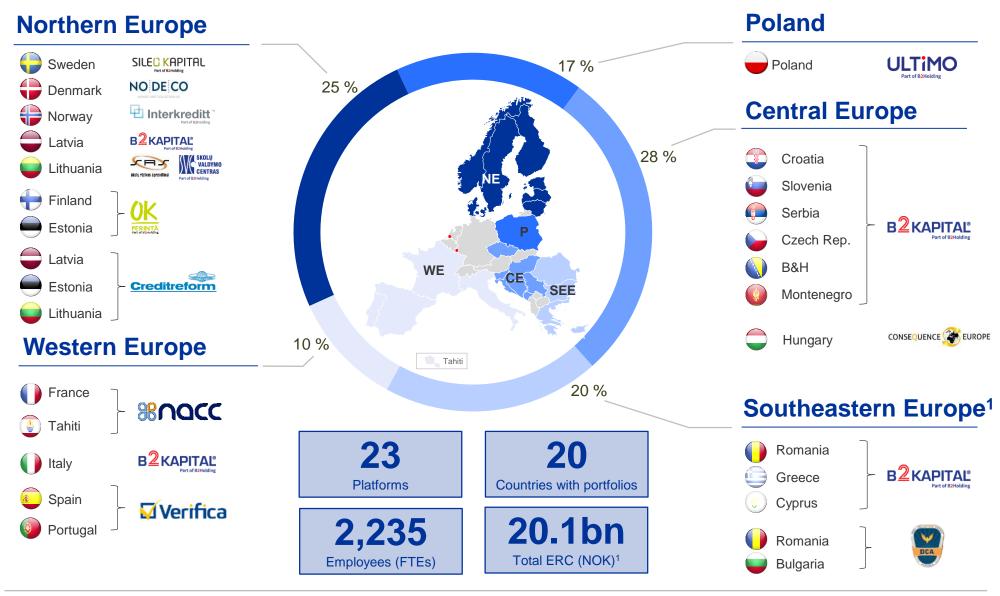
#### Operationaland organisational developments

- Corporate rating obtained: Moody's assigned a "Ba3", and S&P assigned a "BB-"
- Finance company license obtained in Norway and IFN license obtained in Romania both in Q3 2018
- New Regional Director for Southeast Europe, George Christoforou from 1 September
- NACC (France) included in P&L numbers

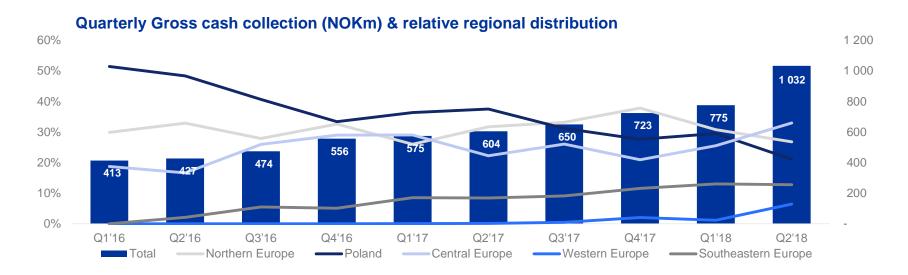
# Record quarter with strong financial performance



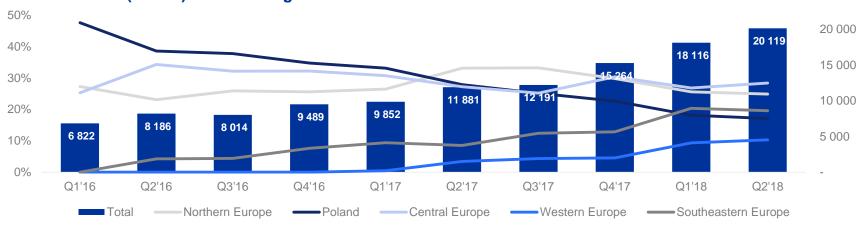
# A solid pan-European platform



### Increased diversification



#### Total ERC (NOKm) & relative regional distribution



Financial performance



# Strong second quarter

#### **Financial summary**

- manoiar barrinar y			
NOKm	Q2'18	Q2'17	% change
Total operating revenues <sup>1)</sup>	761	482	58 %
EBITDA	370	226	63 %
Operating profit (EBIT)	356	217	64 %
Profit margin	47 %	45 %	
Cash Revenue	1,151	676	70 %
Cash EBITDA	759	420	81 %
Profit for the period after tax	182	107	69 %
Earnings per share (EPS)	0.45	0.29	55 %
Cash flow from operating activities	616	247	149 %
Operating cash flow per share	1.51	0.67	126 %
Portfolio acquisitions	2,273	1,120	103 %
Cash collection from portfolios	1,032	604	71 %
ERC (at end of month) <sup>2)</sup>	20,119	11,881	69 %

- Record high operating profit of NOK 356m in Q2 2018, a 64 % increase compared to Q2 2017
- Record high quarterly portfolio acquisitions
- Portfolio amortization percentage increased to 38% expected further increase in next quarters
- Profit margin remains high in Q2 at 47 %
- Another record quarter in terms of cash collection, EBITDA, cash EBITDA and EBIT
- NAAC included in P&L from Q2

<sup>&</sup>lt;sup>1)</sup> Figures and alternative performance measures (APMs) have been restated due to change in classification of "Profit from shares and participation in associated companies and joint ventures", see note 1 in the financial report for further information.

<sup>&</sup>lt;sup>2)</sup> Including the Group's share of portfolio acquired and held in joint venture

# Record-high EBITDA, cash EBITDA and EBIT

#### **Income statement**

NOKm	2018	2017	2018	2017	2017
	Q2	Q2	6 months	6 months	audited
Interest income from purchased loan portfolios	639	394	1,181	755	1,680
Net credit gain/loss purchased loan portfolios	3	17	-7	52	77
Profit from shares, associated companies and JVs	11	16	20	29	70
Other operating revenues	108	55	213	105	256
Total operating revenues	761	482	1,407	941	2,083
Fotomore and a series and a ser	404	07	475	450	000
External costs of services provided	-101	-67	-175	-152	-286
Personnel costs	-172	-119	-325	-213	-490
Other operating expenses	-118	-69	-199	-129	-287
Depreciation and amortisation	-13	-9	-26	-17	-36
Operating profit (EBIT)	356	217	682	430	984
Financial income	1	1	3	1	3
	-137	-86	-263	-160	-358
Financial expenses					
Net exchange gain (loss)	22	11	23	10 - <b>149</b>	18
Net financial items	-114	-74	-237	-149	-337
Profit before tax	242	143	445	281	648
Income tax expense	-61	-35	-111	-70	-166
Net profit	182	107	334	211	481
	4.4				
Cash revenue	1,151	676	2,040	1,313	2,878
Cash EBITDA	759	420	1,341	819	1,815
EBITDA	370	226	708	447	1,020

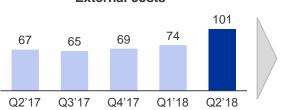
- Gross cash collection above curves on a Group level. Revaluation of curves in CE due to timing - ERC expected unchanged
- Cost to collect reduced to 24% in Q2 2018 (29% in Q2 2017). Volume effect materialising in SEE and WE. Some quarterly variations expected
- Higher interest costs due to higher drawn amount

# New platforms and increased activity in existing operations cost to collect trending down

#### **Operational costs split**

**NOKm** 







Higher legal costs due to high secured collection in CE. inclusion of NACC and high legal activities in Finland and WE

Include admin costs related to rating. financial activity, legal restructuring and other project related costs

#### **Total operational costs**



# Financial highlights: Balance sheet

#### **Balance sheet**

NOV	2018	2017	2017
NOKm	Q2	Q2	audited
Tangible and intangible assets	215	97	201
Goodwill	713	431	522
Purchased loan portfolios	12,077	6,242	8,732
Other long-term financial assets	500	552	618
Deferred tax asset	58	72	66
Total non-current assets	13,563	7,394	10,139
Other short-term assets	300	213	207
Cash & short-term deposits	614	351	452
Total current assets	914	564	659
Total assets	14,477	7,958	10,797
Total equity	3,827	2,782	3,148
Long-term interest-bearing loans and borrowings	8,390	4,430	5,739
Deferred tax liabilities	180	45	96
Other long-term liabilities	99	64	70
Total non-current liabilities	8,668	4,538	5,905
Short-term interest-bearing loans and borrowings			989
Accounts and other payables	1,603	281	267
Income tax payable	32	54	57
Other current liabilities (incl. bank overdraft)	347	303	432
Total current liabilities	1,982	638	1,744
Total equity and liabilities	14,477	7,958	10,797

- Increase in purchased loan portfolios of 93% LTM
- Equity ratio 26.4%, high cash position
- Investment capacity NOK 2.1bn plus monthly cash flow
- Net interest-bearing debt NOK 7.8bn

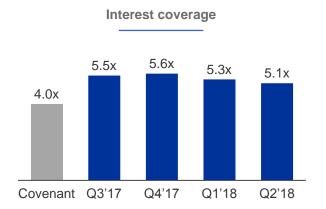
# Mature funding structure with prudent leverage

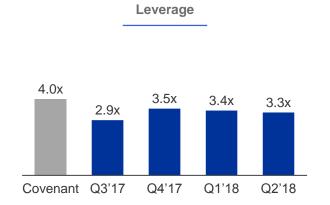
#### Strategy

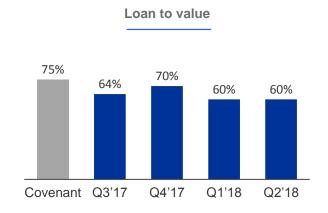
- Equity, bond and bank debt is used to get access to capital for when larger portfolios or platform acquisition opportunities arise
  - Total equity raised since 2011: EUR 307m (EUR 79m in 2018)
  - Total outstanding bonds: EUR 725m
- Adequate liquidity including increasing RCF capacity and cash reserves is maintained to facilitate future growth
  - Total RCF: EUR 510m (EUR 40m carved out in an overdraft)
  - Solid banks: DNB, Nordea and Swedbank
- Public rating
  - S&P: BB- (stable outlook)
  - Moody's: Ba3 (stable outlook)

#### Successful issuance of four bonds



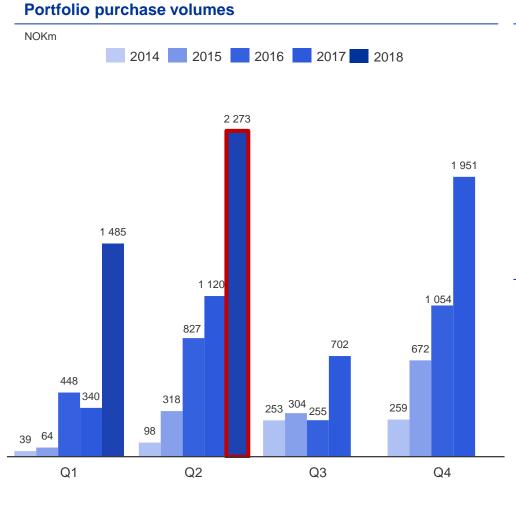








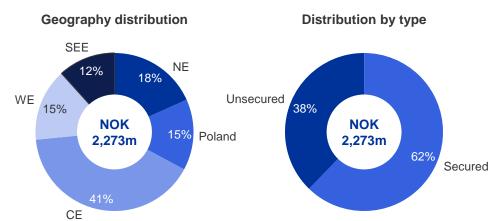
# Record-high quarterly purchase volume: NOK 2.27bn in Q2



#### **Comments**

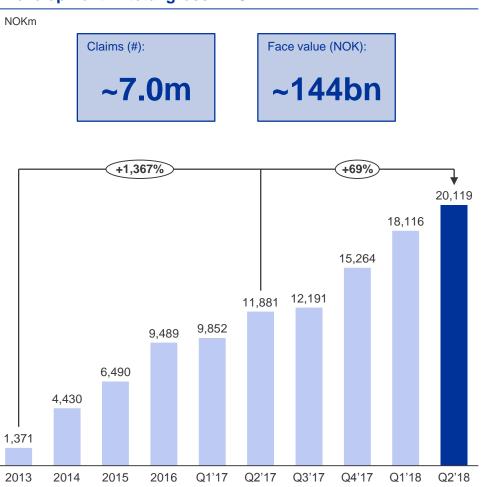
- Record strong volume for a single quarter
  - 103% increase compared to Q2 2017
- Portfolios acquired in all major markets
  - Large secured portfolio acquired in Croatia

#### Key details portfolio purchase volume

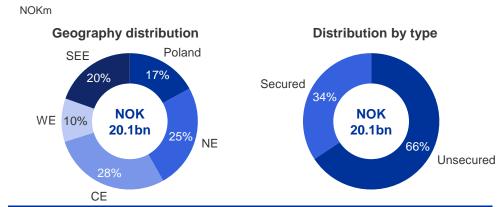


# Highly diversified portfolio yielding stable and predictable cash flows: Total gross ERC of approx. NOK 20.1bn (69% growth y-o-y)

#### Development in total gross ERC<sup>1)2)</sup>



#### Portfolio details (total gross ERC)<sup>1)2)</sup>



Unsecured	1	2	3	4	5	6	7	8	9	10	120m ERC	Total ERC
	700	GE 4	465	242	260	10E	1 1 E	107		47		
Poland	798	654	465	343	260	195	145	107	76	47	3,088	3,155
NE	991	795	646	522	415	331	264	201	154	116	4,434	4,931
CE	354	309	246	207	172	132	105	80	25	10	1,640	1,667
WE	84	85	79	62	53	49	34	26	23	7	501	506
SEE	481	605	546	452	330	234	164	107	35	0	2,954	2,954
Sum	2,707	2,449	1,982	1,585	1,228	940	712	520	313	180	12,617	13,213

											120m	Total
Secured	1	2	3	4	5	6	7	8	9	10	ERC	ERC
Poland	38	72	127	24	6	1	1	1	0	0	269	270
NE	12	13	10	7	5	4	3	3	2	-	60	60
CE	1,557	1,326	794	203	85	25	6	4	28	1	4,027	4,031
WE	371	478	273	176	117	97	33	13	6	0	1,565	1,565
SEE	465	319	134	42	14	6	-	-	-	-	981	981
Sum	2,443	2,208	1,337	452	227	133	43	21	37	1	6,902	6,906
Total	5,150	4,657	3,319	2,037	1,455	1,073	755	541	350	181	19,519	20,119



Split and total ERC includes ERC attributable to JV with EOS in Romania

Disclaimer: B2Holding ASA emphasizes that every assessment of future conditions necessarily involves an element of uncertainty

# ERC profile next twelve months

#### **ERC** Year 1<sup>1)2)</sup>

Secured	Q3'18	Q4'18	Q1'19	Q2'19	Year 1
Poland	6	8	8	15	38
NE	3	3	3	3	12
CE	164	645	358	390	1 557
WE	99	124	37	112	371
SEE	97	126	119	124	465
Total	368	906	525	643	2,443

Q3'18	Q4'18	Q1'19	Q2'19	Year 1
223	197	190	187	798
252	283	229	226	991
89	94	86	85	354
21	27	17	19	84
99	112	129	140	481
685	714	650	658	2,707
	223 252 89 21 99	223 197 252 283 89 94 21 27 99 112	223     197     190       252     283     229       89     94     86       21     27     17       99     112     129	223     197     190     187       252     283     229     226       89     94     86     85       21     27     17     19       99     112     129     140

Total	1,053	1,621	1,176	1,301	5,150
Amortization back book	37 %	61 %	<b>52</b> %	59 %	54 %

- Secured collection with larger variation quarter by quarter
- Unsecured collection more stable, but with some seasonality
- Amortization related to the back book is expected to increase over the next quarters

<sup>1)</sup> Split and total ERC includes ERC attributable to JV with EOS in Romania

<sup>&</sup>lt;sup>2)</sup> Disclaimer: B2Holding ASA emphasizes that every assessment of future conditions necessarily involves an element of uncertainty

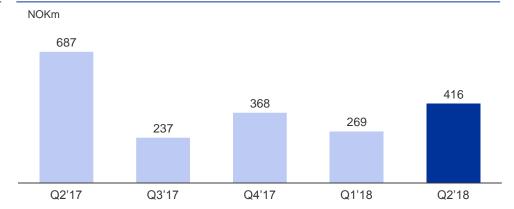
# Segment financials: Northern Europe (NE)

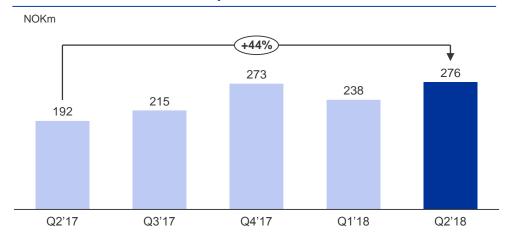
# 

#### **Comments**

- Portfolio purchase volume of NOK 416m in the quarter
- All-time high Gross cash collection of NOK 276m in Q2
  - Collection on unsecured in line with expectations
  - Collection on secured combined with revaluation right below expectation
- Operating margin 49% in Q2
- Cost to collect steady around 19%
- Finance company license obtained in Norway (Q3)

#### **Purchased loan portfolios**





# Segment financials: Western Europe (WE)







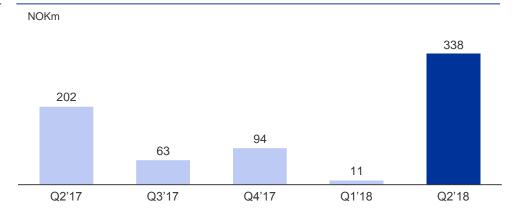


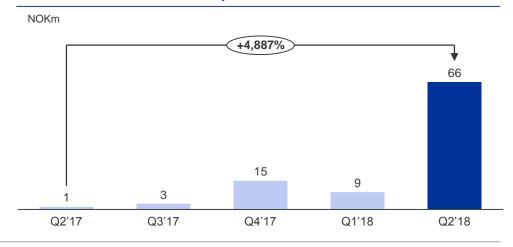


#### **Comments**

- WE established as a region from 2018
  - 2017 figures only include Italy
  - NACC (France) included from Q2 2018
- Portfolio purchase volume of NOK 338m in the quarter
- Gross cash collection above curves for unsecured portfolios. Timing effect and revaluation for secured portfolios give net positive effect
- Cost to collect 39% expected to decrease as gross collection volumes increase
- Good pipeline in the region

#### **Purchased Ioan portfolios**





# Segment financials:

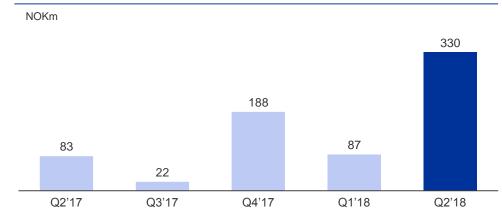
# Poland (P)



#### **Comments**

- Portfolio purchase volume of NOK 330m in the quarter
- Gross collection of NOK 217m
  - Gross collection above curves, and negative revaluation due to changes in legal system
- Cost to collect is 36%. Relocation expenses booked in Q2. Some quarterly variations expected
- Competitive market landscape is changing and portfolios seem to be less competitively priced

#### **Purchased Ioan portfolios**





# Segment financials: Central Europe (CE)









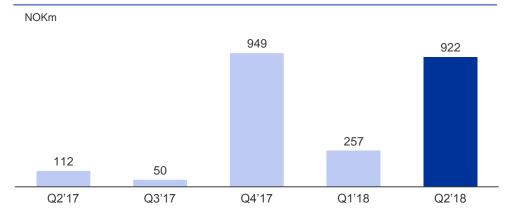


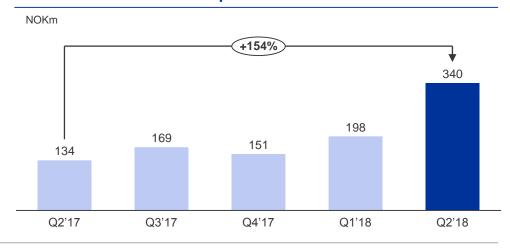


#### **Comments**

- Portfolio purchase volume of NOK 922m in the guarter
  - Large secured portfolio acquired in Croatia GBV EUR 245m
- Record gross collection in a quarter of NOK 340m
  - Unsecured portfolio collection above curves
  - Secured portfolio collection above curves, revaluation due to timing effect
- Cost to collect is 16%, some quarterly variations expected
- Strong portfolio pipeline in the region
- Strong economic growth in the region

#### **Purchased loan portfolios**





# Segment financials:

# **Southeastern Europe (SEE)**



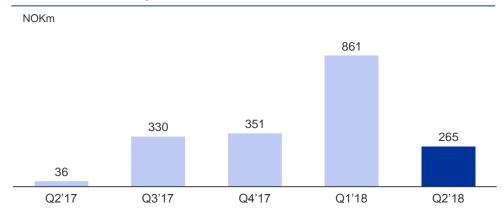




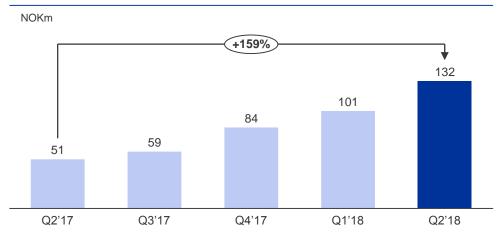
#### **Comments**

- Portfolio purchase volume of NOK 265m in the quarter
- All-time high collection, strong operational performance
- Gross cash collection NOK 132m
  - Unsecured portfolio collection above curves and positive revaluation
  - Secured portfolio collection just below curves as well as timing effect
- Cost to collect is 36% collection volumes increase
- Good visibility of portfolio pipeline in all countries
- License obtained from the Central Bank of Cyprus (Q2 2018)
- IFN license obtained in Romania (Q3 2018)
- New Regional Director, George Christofourou from 1 September

#### **Purchased Ioan portfolios**



#### Gross cash collection on portfolios<sup>1)</sup>



<sup>1)</sup> Gross cash collection on portfolios does not include cash collection from JV with EOS in Romania

# Expected continued growth in second half of 2018

# - continued strong focus on operational performance

#### **Outlook**

#### Financial

- Focus on further growth within the established platforms in 23 markets
- Significant investment capacity of NOK 2.1bn plus monthly cash flow
- Focus on financial targets
- Co-investment structures being discussed for selected portfolios in some markets

# Operational and organisational

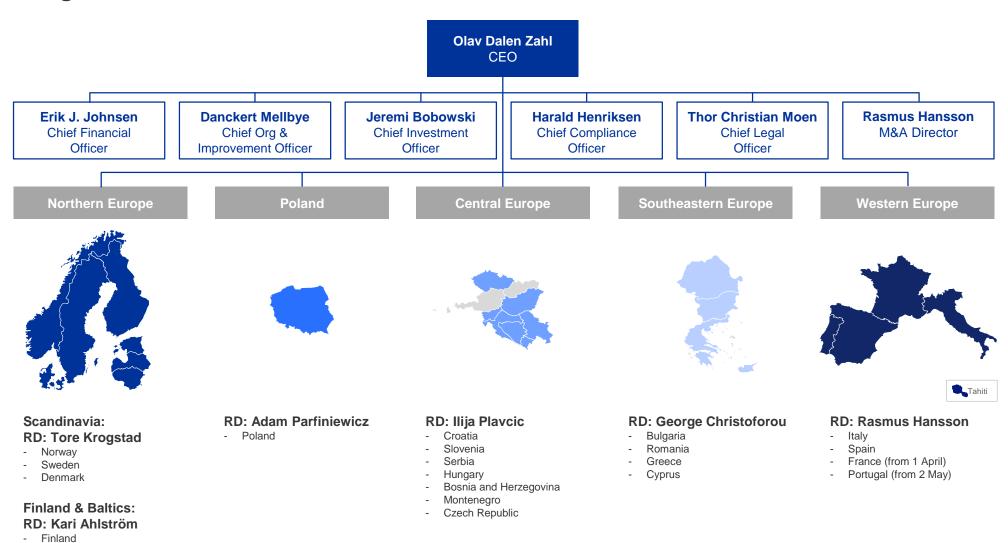
- Strong pipeline within both secured and unsecured portfolios
- Geographic diversification in portfolio purchases expected to continue
- Due to normal seasonal effects, lower portfolio purchase volumes expected in Q3
- Strong focus on operational efficiency

B2HOLDING®
Making each other better

Q&A

# Organisational overview

Estonia Latvia - Lithuania



# Financial highlights: Cash flow

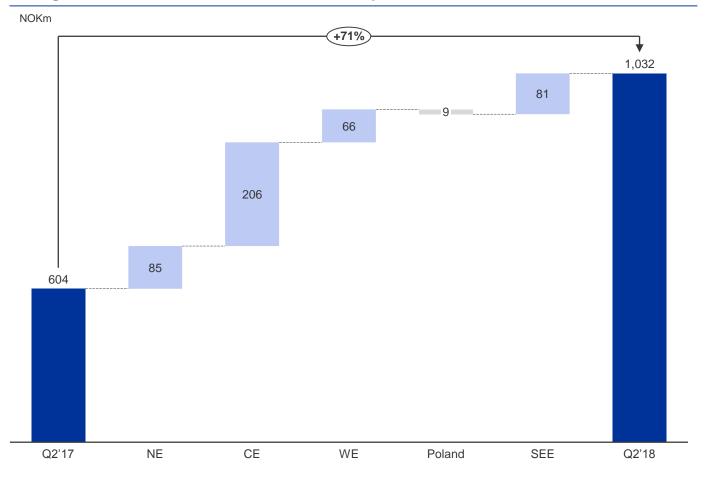
#### Consolidated cash flow

	2018	2017	2018	2017	2017
NOKm	Q2	Q2	H1	H1	Full year
Profit for the period before tax	242	143	445	281	648
Amortisation/revaluation of purchased loan portfolios	390	193	633	372	795
Adjustment other non-cash items	16	10	30	17	36
Interest expense on loans	136	86	261	159	357
Interest paid on loans and borrowings	-128	-78	-239	-143	-318
Unrealised foreign exchange differences	62	-41	61	-48	-98
Income tax paid during the year	-53	-77	-92	-89	-138
Change in working capital	-53	32	5	-9	69
Change in other balance sheet items	4	-20	-30	2	-62
Net cash flow from operating activities	616	247	1,073	542	1,289
Purchase of loan portfolios	-1,452	-999	-2,439	-1,422	-4,073
Net investments in intangible and tangible assets	-21	-9	-31	-16	-53
Investments in business acquisitions	-25	-30	-294	-30	-144
Net cash flow from investing activities	-1,498	-1,037	-2,764	-1,468	-4,270
Net new share issue	1	0	730	0	4
Net receipts (payments) on loans / borrowings	1,034	843	1,362	969	3,115
Dividends paid	-0	-0	-0	-0	-0
Net cash flow from financing activities	913	788	1,970	913	3,064
Net cash flow in the period	31	-2	278	-13	83
Cash and cash equivalents at beginning of the period	565	213	326	218	218
Exchange rate difference on cash	-12	16	-21	22	26
Cash and cash equivalents at end of the period	584	227	584	227	326

- Net cash flow from operating activities increases
- Operating cash flow of NOK 616m, 149% above Q2 2017
  - Increase mainly due to growth in gross cash collection and improved operating margins

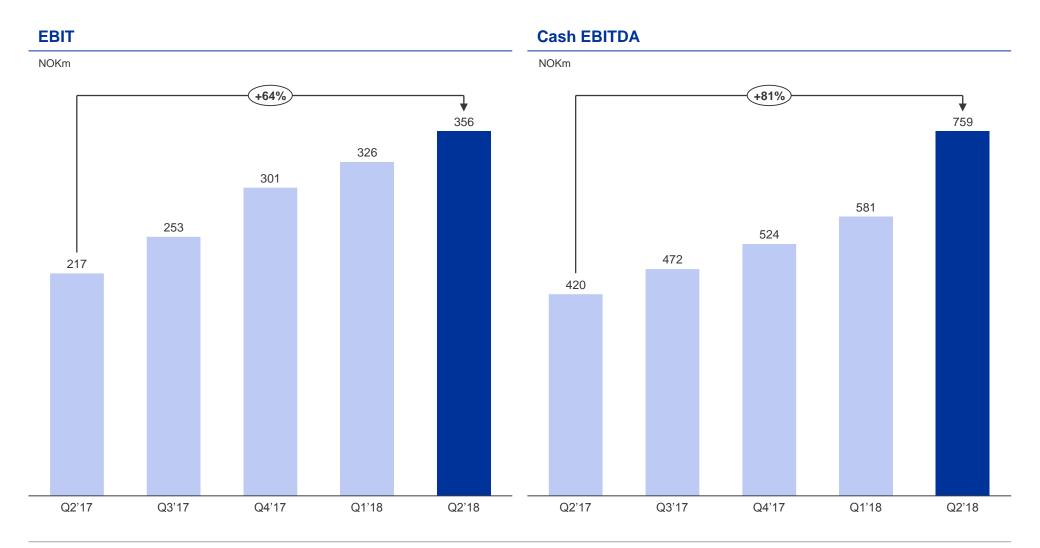
# Record gross collection: +71% to NOK 1,032m

#### Bridge Q2'17-Q2'18: Gross cash collection on portfolios

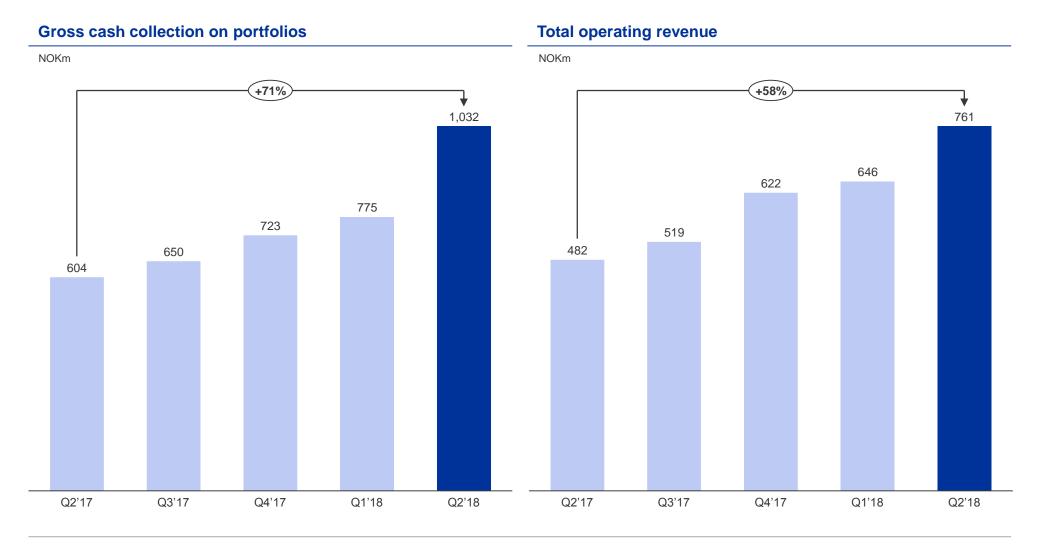


- Strong gross cash collection
- Solid growth in NE (+44%), CE (+153%) and SEE (+159%)
- Expect continued strong growth in gross cash flow in CE and SEE going forward related to secured portfolios

# Ninth consecutive record quarter in terms of cash EBITDA



# Cash collection and net operating revenue at record-high levels



# 20 largest shareholders

#	Shareholder	No of shares	Percentage
1	PRIORITET GROUP AB	52 200 000	12,79 %
2	RASMUSSENGRUPPEN AS	43 073 236	10,56 %
3	VALSET INVEST AS	25 000 000	6,13 %
4	STENSHAGEN INVEST AS	17 393 376	4,26 %
5	INDIGO INVEST AS	16 383 360	4,02 %
6	VERDIPAPIRFONDET DNB NORGE (IV)	10 948 286	2,68 %
7	BRYN INVEST AS	8 676 690	2,13 %
8	JPMORGAN CHASE BANK, N.A., LONDON	8 319 737	2,04 %
9	VERDIPAPIRFONDET ALFRED BERG GAMBA	7 553 369	1,85 %
10	ARCTIC FUNDS PLC	7 334 734	1,80 %
11	VEVLEN GÅRD AS	6 550 000	1,61 %
12	SWEDBANK ROBUR NORDENFON	5 871 388	1,44 %
13	GREENWAY AS	5 802 368	1,42 %
14	STOREBRAND NORGE I VERDIPAPIRFOND	5 456 424	1,34 %
15	VERDIPAPIRFONDET DNB NORGE SELEKTI	5 225 647	1,28 %
16	VERDIPAPIRFONDET ALFRED BEDRG NORGE	4 392 938	1,08 %
17	EVERMORE GLOBAL VALUE FUND	4 318 045	1,06 %
18	DNB NOR MARKETS, AKS	4 043 642	0,99 %
19	VERDIPAPIRFONDET PARETO INVESTMENT	3 790 370	0,93 %
20	LIN AS	3 501 670	0,86 %
	Other	162 197 318	39,75 %
	Total	408 032 598	100,00 %

Note: Updated per 29 August 2018

